

#MakingMiningMatter

# PROBLEMS AND POTENTIAL: THE MINING INDUSTRY TODAY

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Mining Indaba, 3 February 2020



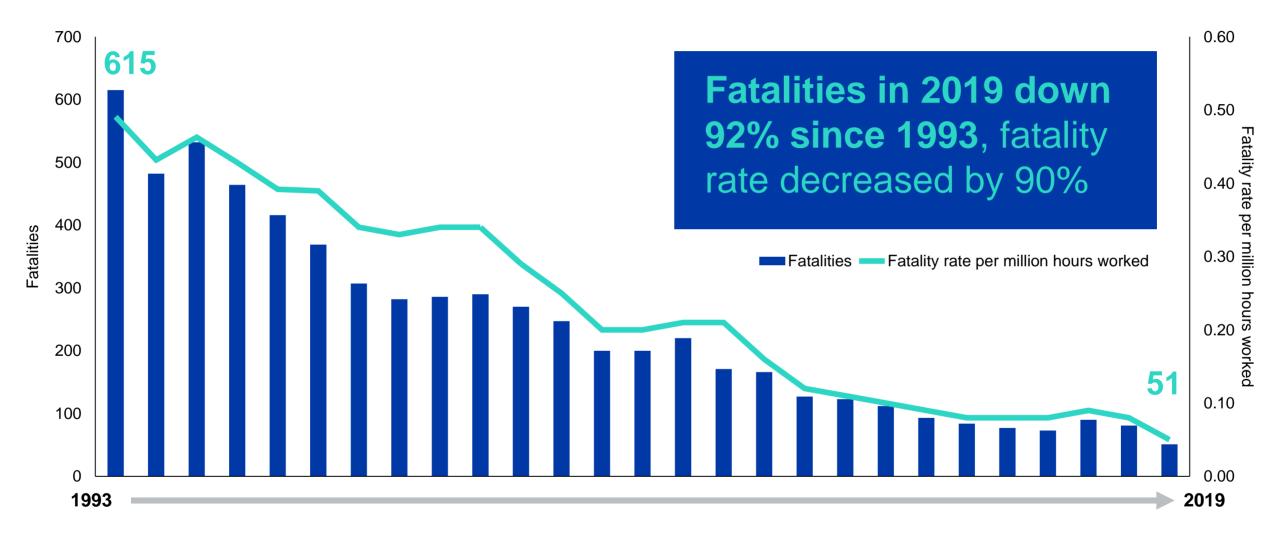
## PRESIDENT RHAMAPHOSA'S 10 VALUE-ADDING PRINCIPLES

- 1 Foster **inclusive growth** in operating areas
- 2 Partner with local governments to improve infrastructure
- 3 Invest in the **living conditions** of mine employees
- 4 Invest in education and training
- 5 Partner with **training colleges**, develop curricula and provide **work experience**
- 6 Embrace beneficiation to create employment and improve demand
- 7 Invest in the **health and safety** of mine employees
- 8 Provide internships for young people and business opportunities for SMMEs
- 9 Prioritise the development of women
- 10 Include employees in **company shareholding** structures



#### **SAFETY PERFORMANCE: 1993 TO 2019**

#### **Fatalities and fatality frequency rate**





#### KHUMBUL'EKHAYA

- A result of the CEO Heartfelt Conversations held in January 2019
- Developed and led by CEO Zero Harm Forum
- Driving and sustaining mining industry's pursuit of Zero Harm

#### Four critical drivers of Khumbul'ekhaya



Promote a holistic approach to the elimination of fatalities



Develop a system of understanding occupational deaths in and beyond employment



Adopt methods for more effective and competitive training, for example through centralisation and modernisation



Adopt globally leading practice to learn better and faster from others





Nguni word for

#### "remember home".

because we recognise that fatalities have the greatest impact on loved ones at home



#### **MINING CONTRIBUTION IN 2019**





#### **FOSTERING INCLUSIVE GROWTH**

#### Inclusive growth incorporates almost all other challenges



Government over the past 25 years:

- implementing social transfers
- extending education, healthcare, water and electricity to previously underserved communities

Over the years, the mining industry has made serious efforts towards inclusive growth

Transformation reports highlights progress made in implementing the Mining Charter

But the extent of growth, including inclusive growth, has been constrained

These are essential for a more equal and more economically inclusive society



#### HINDRANCES AND SOLUTIONS TO INCLUSIVE GROWTH

#### **Hindrances**

- International financial crisis in 2008 hit commodity prices badly
- Industry confidence also affected by:
  - Previous government
  - Insecurity of mining rights
  - Regulatory uncertainty
- Today, despite healthier commodity prices, we have the **Eskom** crisis

#### **Solutions**

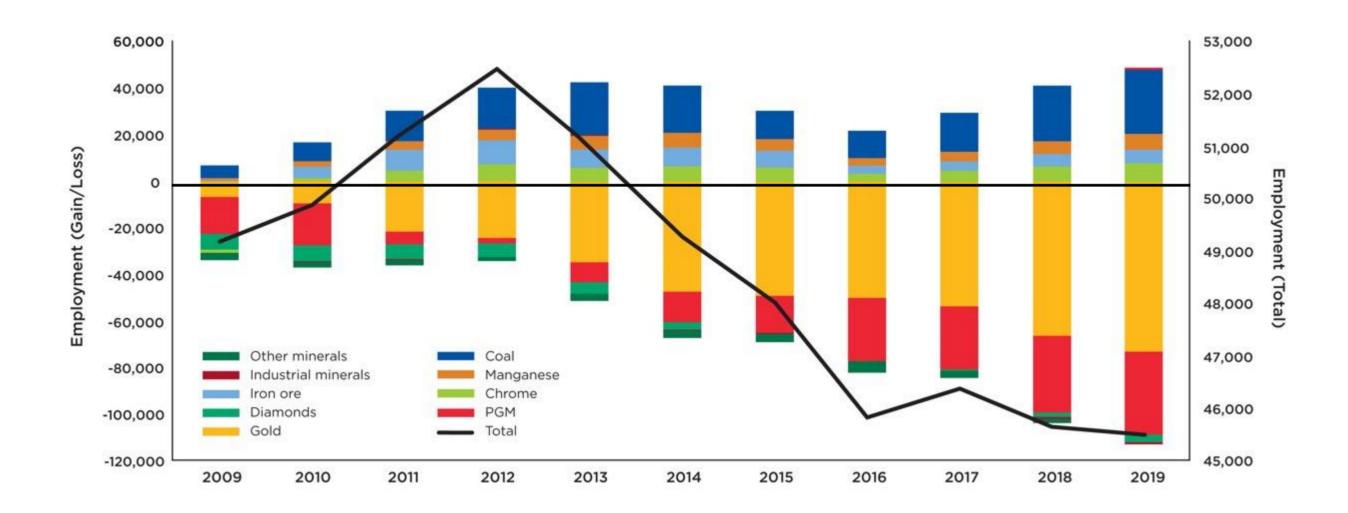
- Government committed to remedial action and optimising growth
- Redistributive policies
- Local economic and infrastructure development, HR development and training, the advancement of women
- Local beneficiation

Most sustainable basis of inclusive growth is employment

This must be the priority



#### **EMPLOYMENT: 2009 TO 2019**







## THE POWER CRISIS

Minerals Council: Help, Eskom is downscaling the mining industry

Dec 12 2019 21:30 Marelise van der Merwe

fin24

Minister Gwede Mantas

Calling the situation "de which represents 90% c country - said it welcom Resources and Energy's to the development of a meet electricity demand

The Minerals Council of "urgent action" by Miner ESKOM of stage 6 load shedding made "an industrial polis mining industry." IOOKS to private power

> South African mines grind to halt as floods deepen power crisis

Helen Reid



SA's Ramaphosa signals Govt may turn to private sector to alleviate power crisis









SA mines shut operations because of Eskom

09 December 2019 - 21:07 BY ALLAN SECCOMBE



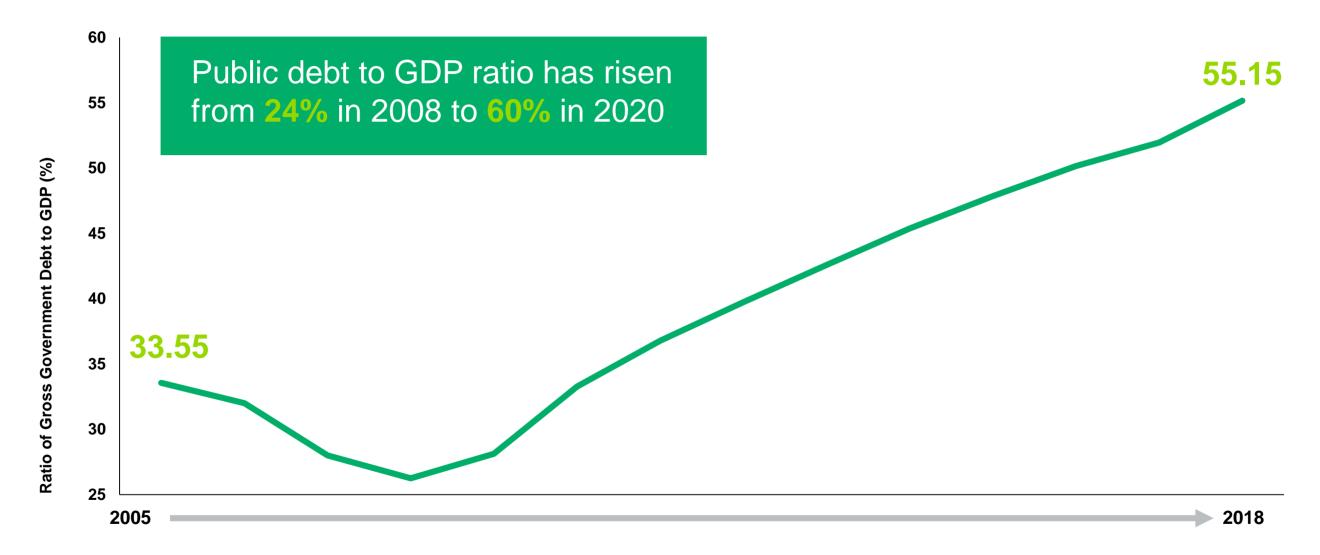


## POTENTIAL ELECTRICITY PROJECTS

No	Company	Туре	MW	Project lead time (in months)
1	Sibanye	PV (50MW) licensed	200	9
2	Anglo American Platinum	PV No license	75	28
3	South Deep	Diesel Generation	23	0-12
4	South Deep	PV	40	9
5	Exxaro	PV	3	9
6	Orion	PV	38	9
7	Vedanta	PV	200	0-36
8	Harmony	PV	30	0-12
	TOTAL		609	



#### SOUTH AFRICA'S FISCAL SITUATION





#### POLICY SHIFTS ADDRESSED IN THE NATIONAL TREASURY PAPER



Fixing the education system



Modernising transport and telecommunications infrastructure



Eliminating unnecessary red tape, especially for small business



As more labour-intensive forms of mining phase out, labour-rich tourism and agriculture to be further developed



Industrial policy interventions should use incentives, not punishment, to encourage investment



### WHERE WE STAND



Macroeconomic policy shifts need active implementation

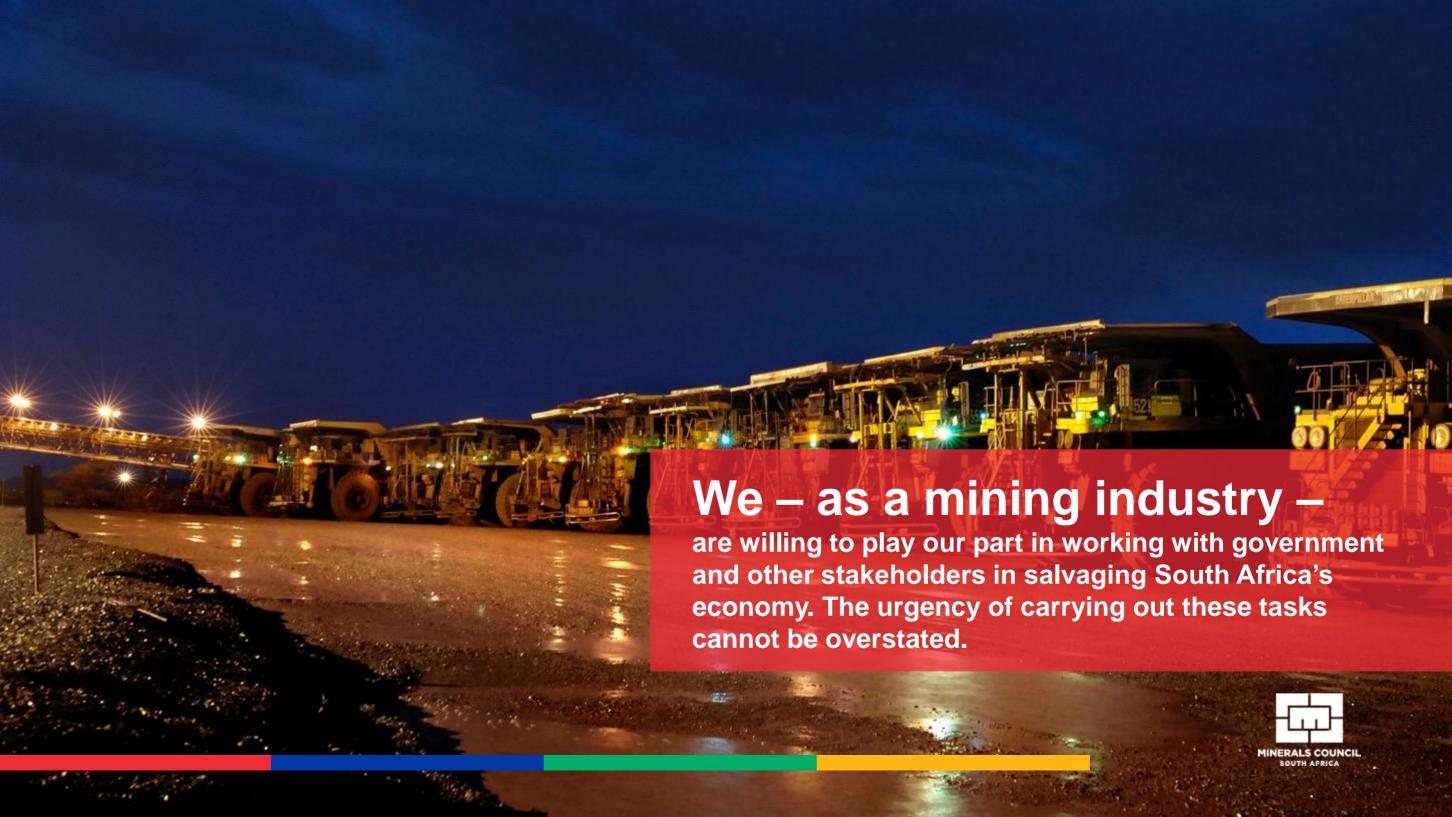


- Credibility of criminal system needs to be rehabilitated
  - Responsibility lies with SAPS and National Director for Public Prosecutions



- Regulatory issues need resolution for investor confidence to return
  - Land expropriation
  - Recognition of consequences of past transactions





## **THANK YOU**

